

CONCORDIA UNIVERSITY
MINUTES OF THE OPEN SESSION
OF THE MEETING OF THE BOARD OF GOVERNORS

Held on Wednesday, 22 June 1994, immediately following
the Closed Session, in Room GM 407-1, SGW Campus

Attendance

Present: Mr. Reginald K. Groome, Chairman, Mr. Brian Aune, Dr. Charles Bertrand, Interim Rector and Vice-Chancellor, Mr. Alex Carpini, Mr. Philip Dalton, Ms. Marianne Donaldson, Mr. John N. Economides, Dr. Leonard Ellen, Me André Gervais, Mr. Leo Goldfarb, Ms. Lana Grimes, Prof. Gerald Gross, Dr. Henry Habib, Mr. Peter Howlett, Mr. Frank Knowles, Mr. Ron Laughlin, Mr. Ron Lawless, Me George Lengvari, Sister Eileen McIlwaine, Ph.D., Vice-Chairwoman, Mr. Donald W. McNaughton, Mr. Eric Molson, Chancellor, Dr. M.O.M. Osman, Dr. Peter Pitsiladis, Mr. Jean-François Plamondon, Mr. Rick Renaud, Ms. Miriam Roland, Mr. Ramy Sedra, Mr. James H. Smith, Mr. Claude I. Taylor, Vice-Chairman, Me Manon Vennat, Ms. Susan Woods, Mr. Stanley Yee

Officers of the University: Dr. Charles Bertrand (as Vice-Rector, Services), Me Bérengère Gaudet, Dr. Robert Parker

Absent: Dr. Tannis Arbuckle-Maag, Dr. Michael Brian, Mr. Dominic D'Alessandro, Mr. Paul Ivanier, Ms. Susan O'Connell, Mr. Humberto Santos, Mr. Brian Steck, Mr. W.W. Stinson

Guests: Ms. Joy Bennett, Associate Vice-Rector, Institutional Relations and Finance, Ms. Marika Giles, Mr. Daniel Leib, Mr. Ajay Gupta

DOCUMENTS CONSIDERED AND ATTACHED TO THESE MINUTES

- BG-94-7-D36(a) Supporting documents nominating three members for election to the Advisory Search Committee for a Rector
- BG-94-7-D37 Supporting documents nominating members for election to the Advisory Search Committee for a Vice-Rector, Academic
- BG-94-7-D38 Supporting documents nominating members for election to the Advisory Search Committee for a Dean of the Faculty of Engineering and Computer Science
- BG-94-7-D39 Proposed Operating Budget for the fiscal year 1994-95
- BG-94-7-D40 Proposed Capital Budget for the fiscal year 1994-95
- BG-94-7-D41 Senate document outlining a revised academic planning and budgetary process
- BG-94-7-D42 Excerpt from the Minutes of the 8 June 1994 meeting of the Concordia University Employee Benefits Committee, concerning the introduction of Visioncare and Dentalcare
- BG-94-7-D43 Amendment to the Pension Plan for the Employees of Concordia University
- BG-94-7-D44 Proposed candidate profile for the Rector
- BG-94-7-D45 Proposed candidate profile for the Vice-Rector, Academic
- BG-94-7-D46 Proposed candidate profile for the Dean of the Faculty of Commerce and Administration
- BG-94-7-D47 Proposed candidate profile for the Dean of the Faculty of Engineering and Computer Science

- BG-94-7-D48 Senate document recommending rules for the appraisal of administrative units
- BG-94-7-D49 Senate document recommending that the School of Community and Public Affairs (SCPA) Graduation Prize be renamed
- BG-94-7-D50 Senate document recommending that the C.P. Forest Products Ltd. Prize for Biology be renamed
- BG-94-7-D51 Senate document recommending Graduate Academic Re-Evaluation and Appeal Procedures
- BG-94-7-D52 Supporting documents concerning authorization of the Québec Ministry of Finance to negotiate an upcoming Bond Issue on behalf of Concordia University

1. Call to Order

The Open Session was called to order at 9:43 a.m.

1.1 Chairman's remarks

The Chairman waived his remarks. Three of four undergraduate students elected to the Corporation during Closed Session, were introduced to the Board: Ms. Marika Giles, Mr. Ajay Gupta and Mr. Daniel Leib.

1.2 Approval of the Agenda

The Agenda was approved as submitted.

1.3 Approval of the Minutes

Two corrections to the Minutes were requested:

(i) that it be noted on page two, under Item 1.1, that student Governors Dalton, Grimes and Yee had left the room at the end of the Chair's remarks. In consequence, the first line of page three would be deleted; and

(ii) that under Item 3, at the foot of page two, "CACS" (designating the Concordia Association of Commerce Students Inc.) replace "CASA" in the sentence beginning "Since its accreditation in 1989".

Upon motion duly moved and seconded (Yee, Dalton), it was unanimously RESOLVED:

- R94-68 THAT the Minutes of the Open Session of the previous meeting, held on 26 May 1994, be approved as modified.

2. Business arising from the Minutes

2.1 Election of three members to the Advisory Search Committee for a Rector

Upon motion duly moved and seconded (Taylor, Grimes), it was CARRIED with one abstention (Plamondon):

R94-69 WHEREAS by Resolution R94-48 adopted on 26 May 1994, the Board of Governors elected eight of the eleven members of the Advisory Search Committee for the position of Rector, AND

WHEREAS the three remaining members were to be elected at a later date:

BE IT RESOLVED

THAT Dr. R.M.H. Cheng (representing the Faculty of Engineering and Computer Science), Mr. Daniel Leibu, an undergraduate student, and Mr. Jean-François Plamondon, a graduate student, be elected members of the Advisory Search Committee for the position of Rector.

2.2 Follow-up regarding the organizational review being conducted by Canada Consulting

Associate Vice-Rector, Institutional Relations and Finance, Joy Bennett, reported as Chair of a Steering Committee charged with overseeing the review process and making recommendations to the Office of the Rector. Ms. Bennett addressed the Board on this subject, elaborating on information contained in the Report distributed to the Governors. She reminded the Board that the review had been initiated in the context of the five-year financial framework (1994-1999) which depends on the University's ability to achieve substantial savings during that period. The first phase of the review having been completed, the Steering Committee hoped to have finalized its recommendations, latest, by early October, she said.

Ms. Bennett added that although the staff in all areas had been extremely cooperative, it had become clear that priority must be assigned to improving morale within the University community.

2.3 Theatre department's presentation of "Love and Human Remains"

This discussion was postponed to the September meeting.

3. Election of the membership of the Advisory Search Committee for a Vice-Rector, Academic

Certain individuals had been nominated to serve on more than one advisory search committee; the question was raised as to whether there was any prohibition against electing an individual to two search committees running concurrently. Mr. Groome answered that if individuals are elected by their constituencies, and agree to serve, there is no need for the Board to restrict their participation to a single search committee.

Upon motion duly moved and seconded (Economides, Grimes), it was unanimously RESOLVED:

R94-70 WHEREAS, in accordance with the Rules and Procedures for Advisory Search Committees approved by the Board on 16 March 1994, the composition of the Advisory Search Committee for the position of Vice-Rector, Academic, was established on 20 April 1994;

BE IT RESOLVED

THAT the following persons be elected as members of the Advisory Search Committee for the position of Vice-Rector, Academic:

Sister Eileen McIlwaine, as Chair;

Mr. Ronald Lawless, a Board member representing the community-at-large, and Dr. Henry Habib, representing the faculty, both recommended by the Executive Committee of the Board;

Dr. Frank Chalk (representing the Faculty of Arts & Science); Dr. Thomas Waugh (representing the Faculty of Fine Arts); Dr. Dale Doreen (representing the Faculty of Commerce and Administration); and Dr. C. Y. Suen (representing the Faculty of Engineering and Computer Science); each elected by the faculty at large of their Faculty;

Dr. Martin Kusy, Dean of the School of Graduate Studies, representing the senior management, recommended by the Executive Committee of the Board;

Mr. Jonathan Carruthers, an undergraduate student, and Ms. Lora Pasqueletto, a graduate student, nominated by their respective student associations;

Ms. Brenda McCullagh, a member of the administrative and support staff from one of the units reporting to the Vice-Rector, Academic, nominated in conformity with the Electoral College policy;

THAT, once the Advisory Search Committee has begun its work, the Chair of the Committee report progress to the Board every month; AND

THAT the Chairman of the Board be authorized to appoint a replacement for any member who may have resigned, such appointment to be made in consultation with the constituency of the committee member who has resigned.

4. Election of the membership of the Advisory Search Committee for a Dean of the Faculty of Engineering and Computer Science

As two nominations had not yet been received from the Faculty of Engineering and Computer Science, the Chairman proposed that the Advisory Search Committee for a Dean of the Faculty of Engineering and Computer Science be permitted to begin as soon as the two members were named. These would be ratified by the Board in September. There was no objection.

Upon motion duly moved and seconded (Osman, Yee), it was unanimously RESOLVED:

R94-71 WHEREAS, in accordance with the Rules and Procedures for Advisory Search Committees approved by the Board on 16 March 1994, the composition of the Advisory Search Committee for the Dean of the Faculty of Engineering and Computer Science was established on 16 March 1994;

BE IT RESOLVED

THAT the following persons be elected as members of the Advisory Search Committee for the Dean of the Faculty of Engineering and Computer Science:

Mr. Leo Goldfarb, as Chair:

Mr. Brian Aune, a Board member from the community-at-large, and Dr. Peter Pitsiladis, a Board member representing the faculty, both recommended by the Executive Committee:

Dr. M.O. Ahmad and Dr. J.F. Hayes, elected by the faculty at large of the Faculty of Engineering and Computer Science:

Dr. Robert Parker, Interim Vice-Rector, Academic, representing the senior management, recommended by the Executive Committee of the Board:

Mr. Daniel Leib, an undergraduate student, and Mr. Jafar Arghavani, a graduate student, both from the Faculty of Engineering and Computer Science, nominated by their respective student associations:

Mr. William Wong, a member of the administrative and support staff from the Faculty of Engineering and Computer Science, nominated in conformity with the Electoral College policy;

THAT, once the Advisory Search Committee has begun its work, the Chair of the Committee report progress to the Board every month; AND

THAT the Chairman of the Board be authorized to appoint a replacement for any member who may have resigned, such appointment to be made in consultation with the constituency of the committee member who has resigned.

5. Establishment of an Advisory Search Committee for a Vice-Rector, Institutional Relations and Finance

Upon motion duly moved and seconded (Bertrand, Osman), it was unanimously RESOLVED:

R94-72 WHEREAS Dr. Maurice Cohen was appointed to the position of Vice-Rector, Institutional Relations and Finance, at the 3 November 1986 meeting of the Board of Governors, and re-appointed for a second term on 21 November 1990; and,

WHEREAS the incumbent resigned from the position on 2 June 1994;

BE IT RESOLVED

THAT, in accordance with the Rules and Procedures for Advisory Search Committees adopted by the Board on 16 March 1994, an Advisory Search

Committee for the position of Vice-Rector, Institutional Relations and Finance, be established, with the following composition:

1 Chair

- 2 Board members, representing the community-at-large or the alumni, both recommended by the Executive Committee
- 4 Faculty members, one representing each Faculty and elected by the faculty at large of the Faculty
- 1 Representative of the senior management, recommended by the Executive Committee of the Board
- 2 Students (one graduate and one undergraduate) nominated by their respective student associations
- 1 Member of the administrative and support staff from one of the units reporting to the Vice-Rector, Institutional Relations and Finance, nominated in conformity with the Electoral College policy;

11

AND

THAT the Secretary of Senate, or any person who may be designated by the Chairman of the Board, act as Secretary of the Committee.

6. Approval of the 1994-95 Operating Budget

Mr. Aune, Chairman of the Budget Committee, introduced the financial items with a few remarks. The Budget Committee, he said, was very supportive of the initiative undertaken by Canada Consulting; it was imperative that the University generate sufficient savings, both, to pay our debts and invest in development.

He added that the financial year 1993-94 had ended with a smaller surplus than was anticipated. It was possible that, owing to extraordinary costs associated with the external inquiries and other services, the year would close with a budget deficit and the University would be unable to make the projected payment against its deficit.

Finally, Mr. Aune noted that the operating budget being proposed for adoption by the Board differed from that presented in March 1994 by a reduction in revenues of \$0.8 million - Concordia's share of an \$8 million reduction in grants to Québec universities. Thus, it remained a provisional budget. The Budget Committee would meet again in September or October to examine ways of allocating the shortfall, with the objective of setting a final operating budget for 1994-95, he said. Although absorption of this unexpected loss posed a major challenge, Mr. Aune said, it was very important to hold firm to that objective.

Dr. Bertrand advised the Board that resolution of current negotiations with the Concordia University Support Staff Union (CUSSU) could generate additional staffing costs presently unaccounted for in the budget. It was suggested that the Faculties ought to be informed of these revisions, and their savings targets revised to reflect increased disbursements for personnel; this possibility would be taken up by the Budget Committee.

Upon motion duly moved and seconded (Aune, Sedra), it was CARRIED with one abstention (Grimes):

R94-73 THAT, on the recommendation of the Budget Committee, the Operating Budget for the fiscal year 1994-95, as set out in Document BG-94-7-D39, be approved.

7. Approval of the 1994-95 Capital Budget

Upon motion duly moved and seconded (Aune, Howlett), it was unanimously RESOLVED:

R94-74 THAT, on the recommendation of the Budget Committee, the Capital Budget for the fiscal year 1994-95, as set out in Document BG-94-7-D40, be approved.

8. Approval in principle of the revised budgetary development and approval process

Upon motion duly moved and seconded (Aune, Dalton), it was unanimously RESOLVED:

R94-75 WHEREAS the revised budgetary process proposed by the Senate Committee on Academic Planning and Priorities (SCAPP) was tabled at the Board meeting held on 20 April 1994, and the Budget Committee considered this revised budgetary process and agreed to recommend, to the Board, approval in principle of the proposed budget development and approval process and defer consideration of all the specific recommendations in the document to its next meeting;

BE IT RESOLVED

THAT, on the recommendation of the Budget Committee, the Board approve in principle the revised budgetary development and approval process outlined in Document BG-94-4-D23 and summarized in Document BG-94-7-D41, with the understanding that the Budget Committee will consider all the specific recommendations contained in Document BG-94-4-D23 and the time frame for its implementation at its meeting in October.

17.2 Report of the Collective Bargaining Committee

This report was advanced to permit Committee Chairwoman Marianne Donaldson to leave the meeting.

At its meeting of 11 April 1994, the Collective Bargaining Committee considered the status of agreements with the Concordia University Faculty Association (CUFA) and with CUSSU. Ms. Donaldson reported. The CUFA collective agreement had been ratified by its members, having been passed by a large majority of the membership. Negotiations with CUSSU were ongoing; Ms. Donaldson noted that arriving at a first contract was inevitably more time-consuming than subsequent renewals.

9. Approval to offer a dental and vision care plan to employees of Concordia University

Mr. Lawless, Chairman of the Benefits Committee, reported that CUFA had agreed to roll back salary demands by 1% in exchange for introduction of the dental and vision care plans.

Upon motion duly moved and seconded (Lawless, Grimes), it was unanimously RESOLVED:

R94-76 WHEREAS results of the survey carried out by the Concordia Employee Benefits Committee on the introduction of Visioncare and Dentalcare benefits showed that a majority of employees supported the implementation of such benefits, subject to criteria providing for 50% University - 50% employee cost-sharing;

WHEREAS the Quebec government subsequently imposed significant reductions in University funding through Bill 102 which stipulates constraints on total remuneration (salaries plus benefits);

WHEREAS the 1994-95 Operating Budget provides for a reduction of the net cost of salary and benefits increases, expected to occur through negotiation of wage concessions, in return for the implementation of Visioncare and Dentalcare benefits;

WHEREAS a Collective Agreement has been signed with the Concordia University Faculty Association (CUFA), whereby wage concessions of an ongoing nature have been made; AND

WHEREAS it is hoped that all employees will ultimately be covered for Visioncare/Dentalcare, in keeping with the Benefits Committee's philosophy of universal application of the benefits policies;

BE IT RESOLVED

THAT, on the recommendation of the Benefits Committee, the Visioncare benefits and the Dentalcare plan, as described in the document entitled "Vision Care and Dental Care Benefits" (Amended), be approved, to be implemented effective 1 September 1994, for each group of University employees as and when negotiations or discussions with each of these groups results in wage concessions sufficient to cover the cost of the University's share of the said benefits.

10. Approval of minor revisions to the text of the Pension Plan

Upon motion duly moved and seconded (Lawless, Knowles), it was unanimously RESOLVED:

R94-77 WHEREAS, at its meeting of 8 June 1994, the Concordia Employee Benefits Committee approved amendments to Articles 8.4 and 14.6 of the text of the Pension Plan for the Employees of Concordia University; AND

WHEREAS, in accordance with Bill 116, any amendments to the Pension Plan must be approved by the Board of Governors;

BE IT RESOLVED

THAT, on the recommendation of the Benefits Committee, the amendments to Articles 8.4 and 14.6 of the text of the Pension Plan for the Employees of Concordia University, as set out in Document BG-94-7-D43, be approved.

11. Approval of Candidate Profiles for Senior Administrative Positions

There was discussion about the method used to develop the proposed candidate profiles. The Interim Rector explained that the new procedure outlined in the Rules and Procedures

for Advisory Search Committees adopted in March 1994 had been followed, within the severe time constraints faced by the Board and its advisory search committees. Input from the community had been solicited, with sufficient turn-around time allowed, and the resulting profiles had been considered at Senate, Dr. Bertrand said.

Some Board members were dissatisfied with the form and content of the profiles, and it was agreed that each search committee would be called upon to improve and refine the basic candidate profile adopted by the Board.

Upon motion duly moved and seconded (Bertrand, Osman), it was unanimously RESOLVED:

- R94-78 WHEREAS, in the context of upcoming searches for senior administrative positions and in accordance with the Rules and Procedures for Advisory Search Committees adopted by the Board of Governors on 16 March 1994, profiles of the ideal candidate for four senior positions were developed by the senior administration and submitted to consultation as prescribed in Article 12 of the said Rules; AND

WHEREAS, in accordance with Article 14 of the said Rules, each of the four profiles was considered by Senate at its meeting of 27 May 1994, and now requires approval by the Board of Governors;

BE IT RESOLVED

THAT the Draft Profiles of the ideal candidates for the position of Rector and Vice-Chancellor (as set out in Document BG-94-7-D44), for the position of Vice-Rector, Academic (as set out in Document BG-94-7-D45), for the position of Dean of the Faculty of Commerce and Administration (as set out in Document BG-94-7-D46), and for the position of Dean of the Faculty of Engineering and Computer Science (as set out in Document BG-94-7-D47), be approved; all, subject to subsequent refinement by the advisory search committees.

12. Approval of the recommendations of the Senate Ad Hoc Committee to draft rules for the appraisal of administrative units

Upon motion duly moved and seconded (Bertrand, Osman), it was CARRIED with one abstention (Yee):

- R94-79 THAT, on the recommendation of Senate, the recommendations in the Report from the Ad hoc Committee to draft Rules for the Appraisal of Administrative Units of Concordia University, as set out in Document BG-94-7-D48, be approved.

13. Approval to rename the School of Community and Public Affairs (SCPA) Graduation Prize

Upon motion duly moved and seconded (Bertrand, Habib), it was unanimously RESOLVED:

- R94-80 THAT, on the recommendation of Senate, the change in name of the "School of Community and Public Affairs Graduation Prize" to the "Vince Sirois Prize", as outlined in Document BG-94-7-D49, be approved.

14. Approval to rename the Canadian Pacific Forest Products Ltd. Prize for Biology

Upon motion duly moved and seconded (Bertrand, Dalton), it was unanimously RESOLVED:

- R94-81 THAT, on the recommendation of Senate, the change in name of the "Canadian Pacific Forest Products Limited Prize for Biology" to the "Avenor Inc. Prize in Biology", as outlined in Document BG-94-7-D50, be approved.

15. Approval of Graduate Academic Re-Evaluation and Appeal Procedures

Upon motion duly moved and seconded (Bertrand, Osman), it was CARRIED with one abstention (Dalton):

- R94-82 THAT, following their adoption by Senate, the Graduate Academic Re-evaluation and Appeal Procedures, as set out in Document BG-94-7-D51 as amended, be approved.

16. Consent Agenda

16.1 The following resolution was approved unanimously and without debate:

- R94-83 1. Qu'un emprunt au montant de _____ soit contracté selon l'un des deux (2) modes suivants:
- A) par voie d'une ou plusieurs émissions d'obligations, auquel cas le Conseil d'administration accorde au ministre des Finances du Québec le mandat de représenter la corporation et d'agir, pour son compte et en son nom, aux fins
 - a) de placer un ou des emprunts de la corporation par voie d'une ou plusieurs émissions d'obligations;
 - b) de négocier les modalités de l'emprunt;
 - c) de désigner une société de fidéicommiss, un conseiller juridique et un imprimeur;
 - d) de négocier le coût de rétention des services de la société de fidéicommiss, du conseiller juridique et de l'imprimeur ainsi désignés;
 - B) auprès du ministre des Finances du Québec en sa qualité de gestionnaire du Fonds de financement par la conclusion d'une convention de prêt et l'émission d'un billet attestant le prêt;
2. Qu'une demande soit faite au ministre de l'Éducation d'accorder à la corporation, au nom du gouvernement du Québec, une subvention payable à même les fonds votés annuellement à cette fin par le Parlement, pour pourvoir au paiement en capital et intérêts dudit emprunt;

3. Que la corporation garantisse l'emprunt par la cession de la subvention accordée par le ministre de l'Éducation en faveur du fiduciaire pour le bénéfice des détenteurs des titres de l'émission d'obligations ou en faveur du ministre des Finances du Québec en sa qualité de gestionnaire du Fonds de financement, selon le cas;
4. Que n'importe lequel des officiers de la corporation, mentionnés au règlement apparaissant en annexe, pourvu qu'ils soient deux agissant conjointement, soient autorisés pour et au nom de la corporation, à signer la convention de fiducie ou la convention de prêt à intervenir, selon le cas, à y consentir à toutes clauses et garanties qu'ils jugeront non substantiellement incompatibles avec les présentes, à consentir à ce que le prix de vente des obligations ou le capital net de l'emprunt, selon le cas, soit reçu par le fiduciaire ou la corporation, le cas échéant, et à poser tout acte et à signer tout autre document qu'ils jugeront, dans leur seule discrétion, nécessaire ou utile pour donner plein effet aux présentes;
5. Que, le cas échéant, ces mêmes personnes soient autorisées à livrer les obligations au fiduciaire pour permettre à ce dernier de les certifier, à signer tout document nécessaire à cette fin et à leur livraison définitive aux acheteurs.

16.2 Resolution conferring signing authority for leases and lease renewals

The following resolution was adopted unanimously and without debate:

R94-84 WHEREAS the Board of Governors passed a resolution on 20 May 1992 requiring the signatures of the Rector and Vice-Chancellor and the Vice-Rector, Services for offers to lease, leases for the rental of immovable property and lease renewals;

WHEREAS the positions of Interim Rector and Vice-Chancellor and Vice-Rector, Services are currently held by the same individual;

BE IT RESOLVED

THAT, until such time as these two positions are held by two individuals, offers to lease, leases for the rental of immovable property and lease renewals shall require the signatures of the Interim Rector and Vice-Chancellor and the Associate Vice-Rector, Services (Physical Environment);

AND

THAT the Interim Rector and Vice-Chancellor and the Associate Vice-Rector, Services (Physical Environment) be authorized to sign, for and on behalf of the University, any and all offers to lease, leases for the rental of immovable property and lease renewals.

17. Reports of the Standing Committees

17.1 Benefits and Pension Committees

The business of these Committees, which met on 8 June 1994, had been addressed by Items 9 and 10.

18. Report of the Interim Rector

Dr. Bertrand reported that three external professional engineers would be engaged to assist the Interim Vice-Rector, Academic, in addressing issues of scientific and academic integrity in the Faculty of Engineering and Computer Science. He drew attention to a package of material that had been provided by Dr. Donat Taddeo, Dean of the Faculty, to apprise the Board of developments during the 1993-94 academic year.

The Interim Rector was asked if disciplinary action had been taken against individuals named in the Arthurs report; he answered that any such action would be in accordance with the provisions of the collective agreement.

19. Reports of the Vice-Rectors

19.1 The Interim Vice-Rector, Academic, Dr. Robert Parker, reported that since assuming office on 8 June 1994, he had met with the unit heads in his portfolio to discuss a number of serious personnel issues.

19.2 In his capacity as Vice-Rector, Services, Dr. Bertrand said he had nothing to report.

20. Correspondence

Correspondence was discussed in Closed Session.

21. Any other business

A retiring student member requested that, as president of the Concordia Student Union (CSU), Ms. Giles be appointed to replace him as the student member on the Executive Committee. The Chairman said he had no objection; the appointment would be ratified by the Board at its September meeting.

22. Date of next meeting

The next regular meeting of the Board will be held on Wednesday, 21 September 1994, at the SGW Campus.

23. Adjournment

The meeting of the Open Session adjourned at 11:00 a.m.